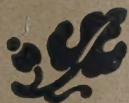


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ANNUAL REPORT

OF THE OFFICERS OF THE
TOWN OF MADISON



FOR THE FISCAL YEAR ENDING JANUARY 31

...1920...



ANNUAL REPORT
OF THE
OFFICERS
OF THE
TOWN OF MADISON

For the Fiscal Year Ending January 31

1920

Reporter Press
North Conway, N. H.
1920

TOWN OFFICERS

MODERATOR

JOHN F. CHICK

TOWN CLERK

SIDNEY D. GILMAN

TREASURER

SAMUEL J. GILMAN

SELECTMEN

HENRY HARMON

ENOCH L. DREW

JAMES O. GERRY

HIGHWAY AGENTS

IRVING C. KENNETT

FRED P. LYMAN

BENJAMIN F. BICKFORD

AUDITORS

GEORGE E. CHICK

ISAIAH A. FORREST

COLLECTOR

ROSCOE G. GREENE

SUPERVISORS OF THE CHECK LIST

GEORGE E. CHICK

ERNEST E. KENNETT

BOARD OF HEALTH

KENNETH D. BRYSON, M. D.

CONSTABLE

WILLIAM F. WEBBER

FIRE WARDEN

— C. RALPH KENNETT

LIBRARY TRUSTEES

MRS. JENNIE A. HARRIMAN

MRS. SADIE I. GILMAN

JAMES O. GERRY, Treasurer

Town School District Officers

MODERATOR

SAMUEL J. GILMAN

CLERK

MRS. HATTIE CHICK

TREASURER

JAMES W. TYLER

SCHOOL BOARD

MRS. EMMA H. KENNETT

ERNEST E. KENNETT

ISAAC W. FROST

TRUANT OFFICER

ROSCOE G. GREENE

TOWN WARRANT

1 To choose all necessary town officers for the year ensuing.

2 To raise such sums of money as may be necessary to defray town charges for the ensuing year, and to make appropriation for the same.

3 To see what sum of money the town will vote to raise and appropriate for highways and bridges.

4 To see what sum of money the town will vote to raise and appropriate for breaking roads for winter of 1919—1920.

5 To see what sum of money the town will vote to raise and appropriate for cutting bushes.

6 To see what sum of money the town will vote to raise and appropriate for repairing or building the bridge at the foot of Silver Lake, called the slip bridge.

7 To see if the town will vote to raise the sum of \$952.50 and receive State Aid of \$380.80 for State Aid construction.

8 To see if the town will vote to raise the sum of \$750.00 for State Aid maintenance.

9 To see what sum of money the town will vote to raise and appropriate for Memorial Day.

10 To see what sum of money the town will vote to raise and appropriate for Old Home Week.

11 To transact any other business which may legally come before said meeting.

Given under our hands and seal this 19th day of February in the year of our Lord nineteen hundred and twenty.

HENRY HARMON

JAMES O. GERRY

Selectmen of Madison.

Budget for the Town of Madison

REVENUE

Sources of Revenue	Actual Revenue Previous Year 1919	Estimated Revenue Ensuing Year 1920	Increase	Decrease
FROM STATE :				
Insurance Tax	\$ 7.50			
Railroad Tax	293.13			
Savings Bank Tax	264.53			
(a) For State Aid Maintenance	636.76	767.45		
FROM POLL TAXES :				
146	438.00			
REVENUE APPLICABLE ONLY TO NEW CONSTRUCTION AND IMPROVEMENTS :				
From State :				
(a) For state aid highway con- struction	401.59	380.80		20.79
Total Revenues	\$2,041.51			

Budget for the Town of Madison

EXPENDITURES

Purposes of Expenditures	Actual Expenditures Previous Year 1919	Estimated Expenditures Ensuing Year 1920	Increase	Decrease
GENERAL GOVERNMENT :				
Town Officers' Salaries	268 00	350 00		
Town Officers' Expenses	152 25	150 00		
Care and Supplies for Town Hall	46 96	50 00		
PROTECTION OF PERSONS AND PROPERTY :				
Fire Department	10 70			
HEALTH :				
Health Department	42 65	30 00		
Vital Statistics	25			
HIGHWAYS AND BRIDGES :				
State Aid Maintenance :				
State's Contribution	636 76	750 00		
Town's Contribution	637 57	750 00		
Town Maintenance	1887 95	2500 00		
Street Lighting	405 16	286 00		
General Expenses of Highway Department				
	568 34	500 00		
Libraries	21 00	30 00		
Town Poor	240 00			
Memorial Day and Other Cele- brations	117 16			
Parks and Playgrounds	100 00	100 00		
HIGHWAYS AND BRIDGES :				
Town Construction	500 49	1500 00		
State Aid Construction :				
Town's Contribution	1003 35	952 50		
State's Contribution	401 59	380 80		
INDEBTEDNESS :				
Payments on Principal of Debt :				
(c) To Restore Trust Funds	5 00			
Payments of Other Governmen- mental Divisions:				
State Taxes	2618 00			
County Taxes	1247 56			
Payments to School Districts	4191 00			
Total Expenditures	\$15,102 30			

Inventory of Town Property

Town hall land and buildings	\$2,000 00
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HIGHWAY DEPARTMENT

Roller shed	100 00
One road machine	100 00
Two road scrapers	25 00
Seven snow rollers	450 00

INVENTORY APRIL 1, 1919

Real estate	461,061 00
142 Horses	16,785 00
2 Mules	300 00
14 Oxen	2,275 00
120 Cows	7,500 00
22 Neat stock	1,815 00
9 Sheep	63 00
3 Hogs	125 00
37 Vehicles and autos	12,450 00
6 Portable Mills	3,050 00
440 Fowl	550 00
Two boats	200 00
Wood and lumber	61,089 00
Stock in national banks	3,600 00
Money on hand and at interest	2,540 00
Stock in trade	51,535 00
Aqueducts	500 00
Mills and machinery	7,500 00

Total amount	\$635,938 00
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Exempt under state's soldiers' law and not included above	2,950 00
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TAXES AUTHORIZED IN 1919

Proportion of state tax	2,142 00
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War service men	476 00
Proportion of county tax	1,247 56
Amount raised for town officers	200 00
Highways and bridges	1,549 39
State aid construction	928 50
State road maintenance	600 00
Cummings road	100 00
Deer Hill bridge	700 00
Memorial day	150 00
Old Home Week	100 00
Town library	21 00
School money	4,000 00
	<hr/>
	\$12,214 45
Deduct 146 polls at \$3	538 00
	<hr/>
	\$11,776 45
5 per cent. added	388 82
	<hr/>
Limit	\$12,365 27
635,938 X 1.94	12,337 20
	<hr/>
Margin	\$28 07

FINANCIAL STATEMENT

ASSETS

Cash:	732.22
(a) Adm. estate of Peter Carter	\$147 64

Accounts due to the town:

Due from state:	1 00
Taxes not collected: (a) Levy of 1919	113 96
(b) Levy of 1918	75 00
(c) Levy of 1917	74 88

Total assets

~~11,576.70~~~~\$412 48~~~~Excess of liabilities over assets (Net debt)~~~~10 70~~Grand Total *Liabilities*

\$423 18

728.52*Surplus*

LIABILITIES

Accounts owed by the town:

Bills outstanding estimated	\$35 00
Printing town reports	60 00
Town hall extension	236 25
Due to school districts: (a) Dog licenses	54 00
State and town joint highway accounts:	
(a) Unexpended balances in state treasury	16 64
(b) Unexpended balances in town treasury	6 79
Cummings road balance	9 50

Trust funds, amount of principal used by town:

John Ward estate	5 00
	<hr/>
Total liabilities	\$423 18
	<hr/>
Grand total	\$423 18

RECEIPTS

Current revenue:

From local taxes:

Amount committed to	
collector, 1919	\$12,785 19
Less discounts and abatements, 1919	212 10
Less uncollected, 1919	113 96
1 Property and poll taxes, current year, actually collected	\$12,459 13
2 Uncollected taxes of previous years	149 88
Total of above collections	\$12,459 13

From state:

3 For highways	
(a) For state aid maintenance	354 56
(b) For state aid construction	242 02 596 58
4 Insurance tax	7 50

5 Railroad tax	293 13	
6 Savings bank tax	264 53	
7 Building and loan association tax	5 00	
8 Literary fund	128 00	698 16
10 Fighting forest fires	5 35	
11 Bounties	47 40	52 75
From local sources except taxes:		
14 Dog licenses	54 00	54 00
17 Rent of town hall, Grange	7 96	7 96
24 From town of Eaton for use of road machine	5 00	5 00
Total receipts from all sources		<u>\$13,873 58</u>
Cash on hand at beginning of year, February 1, 1919		<u>1,547 14</u>
Grand total		<u>\$15,420 72</u>

PAYMENTS

Current maintenance expenses:

General government:

1 Town officers' salaries	\$268 00
2 Town officers' expenses	151 15
5 Expenses town hall and other town buildings	46 96
7 Fire department, including forest fires	10 70
9 Bounties	12 40

Health:

11 Health department, including hos- pitals	42 65
12 Vital statistics	25

Highways and bridges:

14 State aid maintenance	992 09
16 Town maintenance	1,887 95
17 Street lighting and sprinkling	405 16

18	General expenses of highway department, including watering troughs	568	34	
Libraries:				
19	Libraries	21	00	
Charities:				
20	Town poor	240	52	
21	County poor	9	75	
Patriotic Purposes:				
22	Aid to G. A. R. and Memorial Day exercises	117	16	
Recreation:				
24	Parks and playgrounds, including band concerts	100	00	4,874 08
Interest:				
35	Paid on principal of trust funds used by town	5	00	
Outlay for new construction and permanent improvements:				
36	Highways and bridges—State aid construction	1,245	37	
38	Highways and bridges—Town construction	500	49	
Payments to other governmental divisions:				
50	Taxes paid to state	2,618	00	
51	Taxes paid to county	1,247	56	
53	Payments to School districts	4,191	00	9,807 42
Total payments to other governmental divisions			14,681	50
Cash on hand at end of year, January 31, 1920			739	22
Grand Total			\$15,420 72	

Treasurer's Report

RECEIPTS

Balance from last year	\$ 1,547 14
Received from R. E. Creene Collector	12,459 13
Received from selectmen and other sources :	
State Aid maintenance	354 56
Forest Fires	5 35
Hedge Hogs	11 40
State construction	242 02
C. R. Kennett	36 00
Henry Harmon	7 96
James Hurd	5 00
Town of Eaton	5 00
Dog License	54 00
	<hr style="width: 20%; margin-left: auto; margin-right: 0;"/> \$14,727 56
Amount of orders paid	\$13,987 01
Cash on hand	740 55
	<hr style="width: 20%; margin-left: 0; margin-right: auto;"/> \$14,727 56
Order No. 309 unpaid	\$1 33

ERNEST E. KENNETT

AUDITORS' CERTIFICATE

We, George E. Chick and I. A. Forrest, auditors for the Town of Madison for the fiscal year ending Jan. 31, 1920, hereby certify that we have carefully examined the accounts of the treasurer and selectmen and find them properly cast and vouchered.

GEORGE E. CHICK

I. A. FORREST

Auditors

Selectmen's Report

DETAIL 1. TOWN OFFICERS' SALARIES

PAYMENTS

June 17	E. L. Drew, selectman	\$ 20 00
1920		
Jan. 7	J. O. Gerry, selectman	40 00
	Henry Harmon "	60 00
8	R. G. Greene, collector	60 00
31	Sidney Gilman, town clerk	25 00
31	Samuel J. Gilman, town treasurer	25 00
	E. E. Kennett, supervisor	8 00
	E. L. Drew, selectman	30 00
		<hr/>
		\$268 00

DETAIL 2. TOWN OFFICERS' EXPENSES

April 26	Edison C. Eastman Co. supplies	\$ 1 89
May 20	B. C. Snyder, printing reports	54 00
31	John H. Burke, stamps, etc.,	2 81
June 28	A. E. Kenison, legal advice, 1918	2 00
Dec. 27	Edson C. Eastman Co., 500 Class B vouchers	5 06
Jan. 7	James O. Gerry, 1 day and expense	
	with tax commission	3 98
" "	2 days with E. and F.	
	school boards	6 00
" "	3 days re-appraising R est.	9 00
" "	3 days of burial Mrs. Rose	
	A. Gray	9 00
" "	$\frac{1}{2}$ day at Theobold Smith's	1 50
" "	3 days at Manchester	
	with tax commission	9 00
" "	Car fare and hotel bills	12 50
" "	Cash paid annual dues	5 00

Jan.	7	Henry Harmon, 3 days re-appraising R est	9 00
		“ “ Lock for Jury box	45
		“ “ 1 day with tax commission	3 98
		“ “ 1 day with E. and F. school boards	3 00
31		J. H. Burke, stamps and stationery	
		E. L. Drew, 3 days reappraisal	9 00
		“ “ 1 day with tax commission	3 98
			<hr/>
			\$151 15

DETAIL 3. TOWN HALL EXPENSES

April 18		Electric current for town Hall Dec. 1 1917 to March 31, 1919	23 88
Oct. 11		W. L. Jenness, sawing and piling wood	2 00
31		Conway Electric Light & Power Co., supplies	2 10
		J. O. Gerry & Son, 1 cord wood, del.,	8 00
		Conway Electric Light & Power Co.,	10 38
Jan. 31		J. H. Burke, stamps and stationery	60
			<hr/>
			\$46 96

DETAIL 4. FIRE DEPARTMENT

Aug. 14		C. Ralph Kennett, warden	\$10 70
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DETAIL 5. UNCLASSIFIED

Jan. 7		Frank G. Ward, bounty on Hedge Hogs	\$ 80
		James O. Gerry, “ “	3 60
		Henry Harmon “ “	7 00
31		E. L. Drew, “ “	1 00
			<hr/>
			\$12 40

DETAIL 6. HEALTH DEPARTMENT

April 26		K. D. Bryson, board of health conference	\$32 65
Jan 31		“ “ fumigating F. Drews	10 00
			<hr/>
			42 65

DETAIL 7. VITAL STATISTICS

Jan. 31 G. H. & J. Z. Shedd, reporting birth \$ 25

DETAIL 8. HIGHWAYS AND BRIDGES

STATE AID MAINTENANCE

April 28	N. M. Nason,	1 3-4 days with horse	\$ 8 89
	" " "	12 1-9 "	36 33
	E. E. Kennett	3 7-9 " with team	26 48
	C. R. Kennett	3 " "	21 00
	Henry Harmon	5 " "	35 00
	J. W. Tyler	1 " "	7 00
	Harry Jones	4 " "	12 00
	Harold Jones	4 " "	12 00
	Geo. Webster	1 " "	3 00
	Jesse Hurd	1 " "	3 00
	Wm. Webster	3 " "	9 00
	Joseph Foster	3 " "	9 00
May 10	Grover Casey	1 " "	3 00
	R. F. Drew	3 " "	9 00
12	I. C. Kennett	5 5-9 " team	38 89
	Henry Harmon	8 4-9 " "	59 12
	J. W. Tyler	6 1-9 " "	42 77
	Joseph Foster	8 4-9 " "	25 34
	Harry Jones	7 4-9 " "	22 34
	Harold Jones	7 4-9 " "	22 34
	N. M. Nason	9 2-3 " "	29 00
	" "	1 " horse	2 00
	Wm. Harmon	4 " "	12 00
	E. E. Kennett	3 " team	21 00
	Gyle "	4-9 " "	1 33
	Stanley Thurston	3 5-9 " "	10 67
	Preston Allard	2 5-9 " "	7 76
	James Hurd	1 " "	3 00
23	I. C. Kennett	2 3-9 " team	16 34
	Jesse Harmon	4 " "	12 00

May	23	N. M. Nason	4 days team	12 00
		" "	1 1-2 " horse	3 00
June	7	F. E. Lyman, 39 loads gravel at 12c		4 68
		" " 129 " " "		15 48
	28	John Hurd	1 1-2 days	4 50
		James Hurd	6 1-2 "	19 50
		C. Ralph Kennett	2 1-2 " team	17 50
		Geo. Frost	1 4-9 "	4 33
		Emma M. Forrest, 25 loads gravel at 12c		3 00
July	4	N. M. Nason	11 1-9 days	33 33
		" "	4 5-8 " horse	9 88
		E. E. Kennett	1 7-9 " team	12 33
		Elwin Drew, 11 loads gravel		1 32
Aug	30	N. M. Nason	15 days, 2 1-2 hours	45 83
		" " 2 " 6 " horse		5 31
		John Hurd	1 1-2 "	50
		E. E. Kennett	3 1-9 days team	21 77
		F. B. Nason	3 " 5 1-2 hours	10 72
		I. C. Kennett	3 " team	21 00
		Henry Harmon	3 " "	21 00
		H. H. Gilman	2 1-2 " "	17 50
		I. W. Frost	1 1-2 "	4 50
		Fred Frost	1 1-2 "	4 50
		Noah Ward	1 "	3 00
		Roland Ward	1 "	3 00
		Archie Webster	3 "	9 00
		W. E. Granville	2 "	6 00
		Thomas Granville	2 "	6 00
Sept	27	N. M. Nason	18 " 1-2 hour	48 16
		" "	6 1-9 " horse	12 22
		E. E. Kennett	1 1-9 " team	7 78
		Jacob A. Haines, 18 loads gravel		2 16
		N. M. Nason, painting bridge rails		1 00
		" " 4 lb. spikes 24c, exp. on paint 52c		76
Oct	25	I. C. Kennett	1 1-2 days, team	10 50
		W. E. Granville	1 "	3 00

Oct. 25	A. H. Reynolds, 16 feet 4 inch pipe	6 40
	N. M. Nason 7 1-2 days	22 50
	" " 1 1-2 " horse	3 00
	" " 2 "	6 00
	" " 1 " 1 1-2 hours horse	2 32
	" " 40 loads gravel	4 80
	" " 4 oak posts	1 00
	Clarence Thurston, 7 1-2 hours	2 50
Jan 31	E. E. Kennett (work 1918)	9 50
	R. F. Drew, 2 1-2 days work	7 50
		<hr/>
		\$992 09

DETAIL 9. SUMMER HIGHWAYS

EXPENDITURES

I. C. Kennett, Agent

April 10	I. C. Kennett, 4 days with team	\$ 28 00
	James Lane, 2 $\frac{1}{4}$ "	6 75
	E. E. Kennett, $\frac{1}{4}$ "	75
	Wm. F. Webber, 3 $\frac{1}{2}$ days with team	17 50
	Wm. Harmon 4 days	12 00
	Wm. Webster, 4 "	12 00
	Fred Webster 1 "	3 00
	Albert Ciayton 1 "	3 00
21	E. S. Nickerson, 1 day with team	7 00
	James Lane, 1 day	3 00
	I. C. Kennett, 4 days with team	28 00
	R. F. Drew, 4 "	12 00
	Jesse Hurd, 1 "	3 00
	Albert Clayton, 2 "	6 00
	Elson Ward 3 "	9 00
	Noah Ward 3 "	9 00
	Fred Frost 2 "	6 00
	I. W. Frost 1 day	3 00
	I. W. Frost, 1 day with team	6 00
	Mrs. Schanschieff, lumber for culvert	3 00

April 25	I. C. Kennett, 2 $\frac{1}{2}$ days with team	17 50
May 3	R. F. Drew, 2 days	6 00
10	Zantford Granville 2 "	6 00
21	I. C. Kennett, 1 day with team	7 00
	James Hurd 1 day	3 00
	Wm. F. Webber 2 days	6 00
	E. E. Kennett, 2 days with team	14 00
	Henry Harmon, 1 "	7 00
	Herbert H. Gilman, 1 $\frac{1}{2}$ day with team	10 50
	" " $\frac{1}{2}$ day	1 50
	I. W. Frost 2 days	6 00
	Fred Frost 2 "	6 00
	Noah Ward 2 "	6 00
	Elson Ward 2 "	6 00
	Jesse Hurd 2 days	6 00
	Albert Clayton, $\frac{1}{2}$ day	1 50
	A. H. Reynolds, 2-9 day with team	2 00
June 14	I. C. Kennett, 4 1-2 days with team	31 50
	John Hurd, 1-2 day	1 50
26	Abner Harmon, 4 days	12 00
	Joel M. Harmon, 4 $\frac{3}{4}$ days	14 25
	Fred Frost, 2 days with oxen	12 00
	Fred Frost, 3 "	9 00
	I. C. Kennett, 1 day with team	7 00
27	E. E. Kennett, 4 1-2 days with team	31 50
	Guyle Kennett, 3 1-2 "	10 50
	Harold Ambrose, 7 1-2 days	22 50
	W. E. Granville, 2 days	6 00
	Herbert H. Gilman 4 days with team	28 00
	" " 1 day	3 00
	Henry Harmon, 4 days with team	28 00
	Frank G. Ward, 1 day	3 00
	Mark Nickerson 1 day	3 00
	James Lane 1 "	3 00
	Wm. F. Webber 1 $\frac{1}{2}$ days	4 50

Aug. 25	I. C. Kennett,	2 days with team	14 00
	Elson Ward	3½ days	10 50
	Noah Ward	3½ "	10 50
	Joel M. Harmon	1½ "	4 50
	Isaac W. Frost	1½ "	4 00
30	I. C. Kennett	3 days with team	21 00
	Noah Ward	2½ "	7 50
	Roland Ward,	1 day	3 00
	I. W. Frost,	3 days	9 00
	Fred Frost	3 "	9 00
	Archie Webster	3 "	9 00
	W. E. Granville	3 "	9 00
	E. E. Kennett	½ day	1 50
	"	2 days with team	14 00
	Frank Ward	1½ days	4 50
	Thomas Granville	2 "	6 00
8	I. C. Kennett,	2 days with team	14 00
	Guyle Kennett	1 day	3 00
Nov. 29	Frank G. Ward	2 days	6 00
	I. W. Frost	1 day	3 00
	Henry Harmon	½ day	1 00
	Noah Ward,	2 days	6 00
	Elson Ward	2 "	6 00
	Berton Sawyer	½ day	1 50
	A. H. Reynolds,	work on culvert	2 00
Jan. 31	Elmer Littlefield,	work on road	1 00

\$700 75

DETAIL 10. SUMMER HIGHWAY

Benjamin F. Bickford, Agent

April 11	William Harmon	1½ days	\$4 50
	Jesse Harmon	1 "	3 00
May 31	B. F. Bickford	5 " oxen	30 00
	" "	4 " 4 "	36 00

May 31	Fred Bickford	5 days	2 oxen	30 00
	" "	4	" 4 "	36 00
	John Lewis	14	"	42 00
	Leslie Emerson	4	"	12 00
	John K. Stillings	4	"	12 00
	Edward Baker	4	"	12 00
	Floyd Jones	1	"	3 00
	Alex. Hamilton	4	"	12 00
	Theodore Pearson	1 $\frac{1}{2}$	"	4 50
	Frank Bickford	5	"	15 00
Sept 27	B. F. Bickford	2	"	6 00
	" "	1	" oxen	6 00
	Sumner "	3	" team	21 00
	Fred "	2 $\frac{1}{2}$	" "	17 50
	W. E. Granville	4	"	12 00
Oct 25	Thomas Granville	4	"	12 00
Dec 27	Fred Bickford	1	" team	7 00
	Sumner Bickford	1	" "	7 00
	B. F. "	1	"	3 00
Jan 8	C. L. "	$\frac{1}{2}$	"	1 50
				<hr/>
				\$345 00

DETAIL 11. SUMMER HIGHWAY

Fred P. Lyman, Agent

May 3	Eddie M. Frost	9 $\frac{1}{2}$ days		\$28 50
	F. P. Lyman	10 $\frac{1}{2}$	" with team	63 00
	" " lumber			2 85
	Eddie M. Frost	5 days		15 00
	I. C. Kennett	2	" with team	14 00
	E. E. "	2	" "	14 00
	N. K. Forrest	2	" "	14 00
	Byron Fickett	1	"	3 00
	Jesse Shackford	5	"	15 00
	A. J. Frost	5 $\frac{1}{2}$	"	16 50
	R. F. Drew	2	"	6 00

June 14	Fred P. Lyman	2½	days	with oxen	15 00
	" " "	1	"		3 00
	A. J. Frost	5	"	7½ hours	17 50
	E. M. Frost				1 25
28	I. C. Kennett	1	"	with team	7 00
	H. H. Gilman	1	"	"	7 00
	E. E. Kennett	1	"	"	7 00
	Elwin Drew, gravel				1 40
	Jesse E. Shackford	7	days		21 00
	A. J. Frost	8	"		24 00
	Frank H. Lyman	3	"		9 00
	Mark Brown	1	"	2 men, 4 horses	28 00
	Fred P. Lyman	3	"	oxen	18 00
	" " "	6	"		18 00
Aug 30	" " "	5	2-3 "		17 00
	" " "		hauling plank, etc.		4 50
	Frank H. Lyman	4	1-6 days		12 50
	Mark Brown, labor				4 00
27	Jesse E. Shackford	4	days		12 00
	" " "	1	"	with horse	1 00
	Fred P. Lyman, spikes				20
	" " "	2½	days	with oxen	15 00
	" " "	2	"		6 00
Jan 31	" " "		cutting tree from road		1 50
					<hr/> \$442 70

DETAIL 12. SUMMER HIGHWAY

Cummings Road

June 26	Abner Harmon	3	days		\$9 00
	Joel M. Harmon	3	"		9 00
	Fred Frost	3	"		9 00
	I. C. Kennett	3	"	with team	21 00
26	Noah Ward	4	"		12 00
	Elson Ward	2	"		6 00

June 25	Henry Harmon	3½ days	24 50
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\$90 50

DETAIL 13. WINTER HIGHWAY

April 9	I. C. Kennett		\$18 00
	A. L. Twombly, 3 trips		36 00
	" " " shovelling		3 00
12	John L. Frost	3 trips	36 00
25	Walter Kennett	3 "	21 00
	Jesse "	3 "	21 00
May 12	Henry Harmon	3 "	18 00
23	Albert H. Reynolds	5 "	30 00
31	B. F. Bickford	3 "	36 00
	Heirs of Bert Bickford	3 trips	15 00
	Fred Bickford	3 "	15 00
	Herbert E. Chick	1 "	6 00
	Isaac W. Frost	3 "	18 00
Nov 8	Edson S. Nickerson	3 "	18 00
Jan 31	E. E. Kennett	3 "	18 00

\$309 00

DETAIL 14. STREET LIGHTING

April 18	Conway Electric Light & Power Co., Street Lights Aug. 1, 1918 to April 1, 1919		\$190 66
	(\$142.99 was due on report 1918)		
Dec. 31	Street Lighting April 1 to Dec. 31. '19		214 50

\$405 16

DETAIL 15. GENERAL EPPENSES

HIGHWAY DEPARTMENT

Tasker Hill Road

May 20	Harvey Jackson	2 days	\$ 6 00
	Arthur Jackson	6 days with team	42 00

May	20	Harry Grant	4 days	12 00
		Joseph Odell	2 "	4 00
		Frank Chancy	3½ "	10 50
	31	John H. Burke, material sidewalk, etc.		14 67
June	10	I. W. Frost, 2 2-3 days on Clow Road		2 00
		John D. Clow, 1 1-3 days	"	4 00
		Costello Robbins, 4 days Quarry Road		12 00
		Costello Robbins, plank for culvert		3 20
		Frank Cook, 3 days team Quarry Road		21 00
		James Linscott, 2½ days Quarry Road		7 00
		Henry Harmon, freight on culvert		1 59
		John H. Burke, 24 lbs nails and spikes		1 44
		" can axle grease		35
		Elmer Littlefield, spec. agt. Quarry Road		16 00
		H. C. Harriman, material for roller and Road Machine		12 00
		For 9 days on roller		36 00
		For labor on Road Machine		2 00
	28	North East Culvert Co., 2 culverts		49 41
		John F. Chick & Son, 76 feet plank		2 98
		I. A. Forest, 22 feet drain pipe		8 25
		Fred P. Lyman, spikes and nails		70
		Fred P. Lyman, 250 feet plank		12 00
July	4	Arthur Jackson, Tasker Road, 1½ days and team		10 50
		Albert H. Reynolds, 48 feet iron pipe (bt. in 1918)		25 00
Aug.	9	Good Roads Machine Co., repairs for road machine		15 58
	30	John F. Chick & Son, 398 ft plank		15 12
	30	Jesse Hurd, cutting bushes Conway road		25 00
Sept.	27	Wm. F. Webber, 1½ days team		10 50
		Tri State Lumber Co., 800 ft S E plank		32 00
		Frank Tasker, 2 days self and horse		10 00
Oct.	25	E. E. Kennett, 42 loads of gravel		5 04
		A. H. Reynolds, 15½ ft. 4-inch pipe		6 20

Oct.	25	Irving Ambrose, work on Road machine	8 00
		“ work on road drag	3 25
		“ sharpening picks, etc.	4 25
		J. O. Gerry & Son, 150 ft. lum. Slip bridge	3 75
		“ work on Conway road	2 20
		Gilman Bros., grub hoes, handles, etc.,	5 97
		John F. Chick & Son, labor and material on Cummings road	5 42
		John H. Burke, misc. bills	8 17
		I. W. Frost, railing for town 1918	5 00
		Joel Harmon, cutting bushes	75
		Jennie P. Forrest, money paid for rail- ing pond bridge	13 20
		John F. Chick, balance due, 1918	2 00
8		“ hard wood	25
		“ poll for roller	50
		“ lumber and work on roller	31 00
		J. O. Gerry, watering trough	8 00
		E. E. Kennett, “	1 50
31		“ snow roller to shed	2 00
		“ lumber for snow roller	19 60
		“ storing roller and rd machine	4 00
		“ getting road machine and scraper	3 50
			<hr/>
			\$568 34

DETAIL 16. TOWN CONSTRUCTION

Aug	9	I. A. Forrest, frt. on E. Madison bridge	\$ 7 21
		Good Roads Machinery Co., E. Madison bridge	184 14
19		R. F. Drew, 5 days on E. Madison bridge	20 00
28		“ “ 8½ “ “ “ “	33 00
29		Martin Nickerson 2½ days on E. Madison bridge	6 75
30		E. L. Drew, 2½ days on E. Madison bridge	7 50

Aug.	30	Henry Harmon, 8 days, $3\frac{1}{2}$ hours on E. Madison bridge	58 71
		Frank G. Ward, $9\frac{3}{4}$ days on E. Madison bridge	34 12
		Elson Ward, $6\frac{1}{4}$ days on E. Madison bridge	18 75
		Abner Harmon, $4\frac{1}{4}$ days on E. Madison bridge	12 75
Sept	9	R. F. Drew 1 days on E. Madison bridge	4 00
Oct	7	Gyle Kennett 1 " " " "	3 00
	25	Irving Ambrose, bridge irons " "	2 00
		John F. Chick & Sons, 99 bags cement, E. Madison bridge	85 35
		John F. Chick & Sons, 338 feet plank for temporary bridge	14 79
		Martha Blaisdell, 16 loads gravel	1 92
Jan	31	J. H. Burke, oil to E. Madison bridge	50
		Elmer Littlefield, looking after lanterns	6 00
			<hr/>
			\$500 49

STATE AID CONSTRUCTION

Sept.	6	Stanley Thurston 4 days	\$12 00
		James Hurd 4 "	12 00
		Willis Twombly 3 "	9 00
		Clarence Thurston $2\frac{3}{4}$ "	8 25
		Archie Webster $3\frac{3}{4}$ "	11 25
		R. F. Drew $3\frac{1}{2}$ "	10 50
	9	I. C. Kennett 4 " with team	28 00
	16	R. F. Drew 2 "	6 00
		Abner Harmon $6\frac{1}{4}$ "	18 75
	19	Wm. L. Jenness 11 "	33 00
		Stanley Thurston 7 "	21 00
		Willis Twombly 7 "	21 00
		James Hurd 7 "	21 00
		I. C. Kennett 7 " with team	49 00
		Martin Nickerson 10 "	30 00

Sept. 19	Isaac Thurston	5	days	15 00
20	Joel M. Harmon	$7\frac{1}{4}$	"	21 75
27	H. H. Gilman	$13\frac{3}{4}$	" with team	96 25
	" "	$\frac{1}{4}$	"	75
	I. C. Kennett	3	" with team	21 00
	E. E. "	$11\frac{1}{2}$	" "	80 50
	Henry Harmon	$13\frac{1}{4}$	" "	92 75
	" "	$1\frac{1}{4}$	"	3 75
	Mark Nickerson	$\frac{1}{8}$	" "	2 33
	Joel M. Harmon	3	"	9 00
	Abner Harmon	4	"	12 00
	Stanley Thurston	3	"	9 00
	James Hurd	3	"	9 00
	W. L. Jenness	3	"	9 00
	Fred Frost	$9\frac{1}{2}$	"	28 50
	Martin Nickerson	3	"	9 00
	Noah Ward	$14\frac{1}{4}$	"	42 75
	I. W. Frost	$12\frac{1}{4}$	"	36 75
	Frank G. Ward	$14\frac{1}{2}$	"	43 50
	H. C. Harriman	$8\frac{1}{2}$	"	25 50
	" "	use of stone tools		4 25
	Elson Ward	$\frac{1}{4}$	day	75
	Wm. F. Webber	$4\frac{1}{2}$	"	13 50
	Berton Sawyer	4	"	12 00
Oct. 9	I. C. Kennett	1	" with team	7 00
	E. E. "	1	" "	7 00
	" "	81 oak posts		20 25
25	Gyle Kennett	1	day	3 00
	Noah Ward	3	"	9 00
	Fred Frost	$3\frac{1}{2}$	"	10 50
	Joel M Harmon	1	"	3 00
	James Hurd	1	"	3 00
	Irving Ambrose,	repairing chains		1 05
	" "	sharpening 77 picks		15 40
	" "	51 drills		5 10
	" "	and mending bars		2 15

Sept. 19	Martin Nickerson, 3 mattocks	75
Nov. 20	James Hurd 1 day	3 00
	J. O. Gerry & Son, 533 loads gravel	63 96
Nov 29	Gilman Bros., dynamite	21 00
	John F. Chick & Son, 1532 feet bridge and road railing	90 26
	John H. Burke, 48 exploders for state road	1 40
	150 feet fuse " "	2 25
	37 lbs. spikes " "	2 22
	Frank G. Ward 8½ days	25 50
	I. W. Frost 9 "	27 00
	" " use of stone drag	5 00
	Fred Frost 1 day	3 00
	Henry Harmon 3¼ " with team	22 75
	" " ½ "	1 50
		<hr/>
		\$1,243 57

DETAIL 17. TOWN POOR

April 12	Memorial Hospital for John Hurd	\$21 50
25	Samuel Ward, board of Rose A. Gray	44 00
	" other expenses "	7 15
26	K. D. Bryson, med. att. C. A. Gray family	8 00
	" " John Hurd family	42 85
May 12	Dr. Irving Mullbry, 3 visits to Rose Gray	7 50
	H. A. Hodgdon, undertaker to "	50 00
	Chas. A. Sprague, digging grave "	4 00
	R.G. Grene, conveying to Fryeburg "	8 70
23	Drs. G.H. & J.Z. Shedd, ether for John Hurd	5 00
31	John H. Burke, goods C. A. Gray	3 94
	" goods John Hurd	33 38
	J. O. Gerry, wood for John Hurd	2 50
	Gilman Bros, 2 night robes Rose A. Gray	2 00
		<hr/>
		\$240 52

DETAIL 18. COUNTY POOR

April 12	Clarence Thurston, lodging 3 tramps	\$4 50
	Frank Moore, lodging 1 tramp	1 50
Nov. 10	Clarence Thurston, lodging 3 tramps	3 75
		<hr/>
		\$9 75

DETAIL 19. PATRIOTIC PURPOSE

MEMORIAL DAY

May 28	E. E. Kennett, committee	\$25 00
June 16	" "	57 75
21	" "	27 00
Jan 31	" "	3 76
	S. J. Gilman	3 66
		<hr/>
		\$117 16

DETAIL 20. RECREATION

Aug. 6	I. A. Forrest, O. H. West, treasurer	\$100 00
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DETAIL 21. OTHER GOVERNMENTAL DIVISIONS

Nov. 29	C. E. Smart, County tax	\$1247 56
Dec. 27	J. W. Plummer, state tax	1924 84
	J. O. Gerry library money	21 00
		<hr/>
		\$3193 40

REPORT OF THE TRUST FUNDS OF THE TOWN OF MADISON, H. H., on JANUARY 31, 1920.

Date of Creation	TRUST FUNDS—PURPOSE OF CREATION	HOW INVESTED	Amount of Principal	Rate of Interest	Balance of Income on hand at Beginning of year	Income During Year	Expended During Year	Balance of Income on hand at End of Year
1919 Feb. 1	John M. Ward, Cemetery Lot Fund	Held by Town	\$ 55.00	4 p. c.		\$ 2.20	\$ 5.00	
Dec. 31	Nellie M. Hubbard, Cemetery Lot Fund	Liberty Bonds & Conway Savings Bank	200.00	4½ p c				
1920 Jan. 31	J. Franklin Burke, Cemetery General Fund	Liberty Bonds & Conway Savings Bank	1,000.00	4½ p c				

HENRY HARMON,
JAMES O. GERRY,
Trustees.

DETAIL 23. EDUCATION

June 14	James W. Tyler, school money	\$400 00
Aug. 4	" " " " "	350 00
Sept. 22	" " " " "	400 00
Oct. 13	" " " " "	400 00
Nov. 8	" " " " "	900 00
Dec. 13	" " " " "	300 00
31	" " " " "	441 00
Jan 31	" " " " "	1,000 00
		<hr/>
		\$4,191 00

DETAIL 24. STATEMENT OF ROSCOE G. GREENE

COLLECTOR

Amount committed	\$12,775 19
Additional	10 00
<hr/>	
Total amount committed	\$12,785 19

ABATEMENTS AND ERRORS

Wm. Salter, acct. road	\$25 00	
A. H. Reynolds, overtax	48 50	
H. W. Huckins, fire	9 70	
Wm. Webster, water trough	1 50	
Est. J. E. Burke " "	8 00	
Joel M. Harmon, poll tax	3 00	
Conway E. L. & Power Co.	116 40	
<hr/>		
	\$212 10	
Paid treasurer	\$12,459 13	
Uncollected taxes	113 96	\$12,785 19

MADISON PUBLIC LIBRARY

Report for the year ending February 1, 1920.

RECEIPTS

Balance in treasury February 1, 1919	\$29 34
Library tax from town	21 00
	<hr/>
	\$50 34

DISBURSEMENTS

Gaylord Bros., supplies,	\$ 2 56	
J. O. Gerry & Son for wood	4 00	
Mrs. E. L. Drew, 1 vol. World War	2 75	
J. H. Burke, 1 gal. oil,	19	
Mrs. Jennie A. Harriman, services as librarian 6 months,	10 50	
Miss Martha Kennett, services as li- brarian 6 months	10 50	
	<hr/>	30 50
Balance in Treasury, Feb. 1, 1920	\$19 84	
Number of books in Library Feb. 1, 1920,	1558	
“ added during year	49	

JAMES O. GERRY, Treasurer

SADIE I. GILMAN,

JENNIE A. HARRIMAN

Trustees

Report of School Board

TO THE CITIZENS OF MADISON :

We hereby submit our report of the finances of the School District from Feb. 16, 1919 to Feb. 14, 1920, showing all receipts and expenditures during that period. The report of the Superintendent of Schools is also included.

SCHOOL BOARD

Emma H. Kennett, term expires	1920
Ernest E. Kennett, “	1921
Isaac W. Frost, “	1922

ORGANIZATION

Chairman and Financial Secretary,	Emma H. Kennett
Secretary,	S. S. Brooks
Treasurer,	James W. Tyler
Truant Officer,	Roscoe G. Greene

RECOMMENDATIONS

In accordance with the present law, we recommend the following amounts required for the fiscal year ending August 31, 1921 :

Teachers,	\$2880.00
Fuel,	200.00
Janitor,	125.00
Janitor supplies,	50.00
Minor repairs,	100.00
Repair and replacement of equipment,	50.00
Other expenditures of operation and maintenance,	50.00
Transportation,	1500.00
Elementary tuition,	100.00

SCHOOL BUDGET

Required annual report of school board to district, stating amount of money needed for support of schools and for statutory requirements. See Laws of 1919, 106:21.)

1 Amount of money required by law (\$3.50 on each \$1000 of the 1920 inventory.)

2 Statement in detail of the additional amount of money required for the support of schools, and payment of statutory obligations for the ensuing fiscal year.

	Elementary Schools	High School
1 Budget (School Money)		
(a) For support of schools	\$5,000 00	
(This is school money and may be used for maintaining schools including the purchase of fuel and other supplies, the transportation of pupils and incidental repairs not exceeding 5 per cent. of school money.)		
(b) For purchase of textbooks and scholars' supplies	500 00	
(d) For the payment of tuitions at high schools and academies		\$200 00
(e) Total amount required for above items	5,600 00	200 00
(f) Estimate of amount of a \$5 tax on the 1920 inventory	3,200 00	
2 Requirements to Meet Budget		
(a) For support of elementary schools		\$3,200 00
(If the amount required for elementary schools is more than the amount of a \$5 tax—the amount of a \$5 tax should be reported—otherwise the amount required)		
(b) For support of high school or payment of high school tuitions		200 00
(Ordinarily districts that support a high school do not pay tuitions. Both items might be required)		

Total for support of all schools (School money)	3,200 00
3 School Board Report of Assessment Required	
(1) For the support of schools and the purchase of required books, supplies and flags, and the payment of high school tuitions	\$5,800 00
Estimate of \$3.50 tax on 1920 inventory	\$2,324
Estimate of additional sums needed	3,476
(2) For the payment of the per capita tax (statutory)	240 00
(5) For the payment of other statutory requirements (if any)	100 00

FINANCES

Balance in treasury Jan. 31, 1919	\$1,121 00
Amount raised to maintain our schools for the balance of the fiscal year ending Aug. 31, 1919	750 00
	<hr/>
	\$1,871 00

EXPENDITURES FROM FEB. 16, 1919 TO AUG. 31, 1919

Teachers' salaries	\$739 40
Superintendent	123 97
Transportation	371 70
High school tuition	120 01
Elementary school tuition	121 50
Repairs	277 19
Fuel	27 50
Janitor services	30 25
Books	32 27
School supplies	59 61

 \$1,900 40

Amount overdrawn

\$32 40

EXPENDITURES FROM SEPT. 1, 1919 TO FEB. 14, 1920

Teachers' salaries	\$1,235 00	
Transportation	414 60	
High school tuition	58 36	
Repairs	26 87	
Fuel	21 00	
Janitor services	75 40	
Books	242 46	
School supplies	190 28	
State treasurer	248 77	
Administration	57 00	
	<hr/>	2,569 74
Total amount expended during the year ending Feb. 14, 1920		\$4,473 14
Amount raised at district meeting for school purposes		4,191 00
Elementary school tuition		6 50
		<hr/>
Total assets		\$5,318 50
Expended for all school purposes during the year ending Feb. 14, 1920		4,473 14
		<hr/>
Balance in treasury Feb. 14, 1920		\$845 36

Respectfully submitted,

EMMA H. KENNETT

ERNEST E. KENNETT,

School Board.

Auditors' Report

We, George E. Chick and I. A. Forrest, auditors for the Town of Madison, N. H., for the fiscal year ending Feb. 14, 1920, have examined the foregoing accounts and have found them correctly cast and well vouchered.

G. E. CHICK,

I. A. FORREST,

Auditors.

Superintendent's Report.

To the School Board and Citizens of Madison:

I hereby submit for your consideration my first annual report as superintendent of your schools.

TEACHERS

The country-wide shortage of school teachers has increased greatly during the past year. It is reported on good authority that 300,000 of our best teachers left the profession last year to take up better paid work. They were literally starved out by the low wage rate.

Where these have been replaced it has, of necessity, been with teachers of lower grade both in ability and training. Such conditions cannot help but be reflected in the lessened efficiency of the nation's schools, and particularly the rural schools, for any shortage of good teachers will always be felt first and most in the rural districts where teaching conditions are least desirable. There is little prospect of the shortage being relieved materially for several years to come. Hence teaching costs will continue to be enhanced by the larger places bidding for teachers. These conditions account for the fact that teaching costs in Madison have increased more than fifty per cent. over those of last year. On the whole Madison has been fortunate in securing the services of capable teachers for the year's work at comparatively reasonable rates.

TEXTBOOKS AND SUPPLIES

Everyone knows how prices of all commodities have increased in recent years. Hence there is no occasion for surprise upon learning that it costs nearly twice

as much to adequately supply the schools with textbooks, paper, and other scholars' supplies. Moreover, the fact that the adoption of the State Program of Studies for Elementary Schools was made compulsory for the first time this year, has necessitated the buying of many new books in order to carry out that program.

The law reads as follows: "The school board of every district shall provide STANDARD elementary schools for at least thirty-six weeks in each year at such places in the district as will best serve the interests of education and give to all the pupils within the district as nearly equal educational advantages as possible."

Regulations of the State Board of Education relative to school studies and instruction, says: "A STANDARD SCHOOL shall be equipped with books, school supplies and apparatus sufficient for the proper performance of the work outlined in the 1916 revision of the Program of Studies for the Elementary Schools of New Hampshire."

To give only one illustration of why it has been necessary to purchase so many new books, I will quote from the Program of Studies mentioned above: "From five to eight different primers and first readers and several children's classics in addition shall be read in class during the first year. During the second year from ten to twenty books should be read aloud and silently at sight in class and not less than twenty silent reading outside of class. In the third grade from ten to twenty books should be covered for class reading and not less than twenty-five others for silent reading. Most pupils will read more."

Thus the requirements for reading alone necessitated the purchase of several hundred new books and the schools are not even yet properly supplied. A hundred

dollars does not go very far in buying books today. This, together with other requirements and the much greater cost of paper and other supplies, explains the large increase of expenditures for textbooks and supplies.

TEACHING COSTS

The following table gives the comparative teaching costs in each school as well as the total cost for all the schools and the average cost per pupil.

School.	Number of Elementary Pupils.	Total cost	Cost per Pupil.
Silver Lake	30	\$ 670.00	\$21.61
Corner	25	650.00	26.00
Mason	11	524.00	47.64
Nickerson	13	600.00	46.15
All Schools	78	2,444.00	31.30

Note that the cost per pupil in the smallest school is much more than twice that in the largest school. Small schools are much more expensive than large ones.

CONSOLIDATION

In comparing the teaching costs of four schools with those of a single consolidated school the difference is very much in favor of the latter even with much better paid teachers. Witness the following figures. Nothing less than a miracle can keep the teaching costs for four schools next year below \$2,800.00.

	Total cost.	Cost per pupil.
Cost of running four schools	\$2,800.00	\$38.72
Cost of consolidated school	1,440.00	18.46
(Two teachers at \$20 each)		
Differences in favor of consolidated school	<u>\$1,360.00</u>	<u>\$20.26</u>

This makes the teaching costs of the consolidated school, with teachers at twenty dollars per week each, a little more than half the expense of running four schools and leaves a balance of \$1,360.00 that can be used for transportation purposes. This amount, added to the thousand dollars or more which would be spent for transportation anyway would make available about \$70.00 per week for transportation purposes without costing a cent more than it would to run the four schools.

If a third teacher could be provided in a consolidated school, two years of standard high school work could be given. This would be a great advantage to the community in that many boys and girls would be enabled to get some high school education when they would otherwise be deprived of the privilege, those who can afford to go away to school could get half their course at home if they wished, and the better educational opportunities a town affords the more attractive it is to prospective citizens with families. High school tuitions saved and brought in would come close to five hundred dollars and go a long way toward paying the salary of the extra teacher. A teacher capable of carrying on this work would cost a thousand dollars. The high school work which the law provides for in the elementary schools is only a nuisance because a teacher cannot handle eight grades to good advantage, let alone ten. Besides elementary teachers are seldom properly fitted for high school work. Hence the work is a detriment to the grades and usually of little benefit to the ones who are taking it.

CONVEYANCE

Unless pupils can be conveyed properly I would not advise conveying them at all short of absolute neces-

sity. By proper conveyance, I mean conveyance in special enclosed vehicles, preferably heated, and in charge of a reliable person responsible for the physical and moral welfare of the children. A special enclosed motor car, with all the comforts of a railway carriage and with a capacity of twenty pupils can be bought for eleven or twelve hundred dollars. Horse-drawn vehicles of the same grade and capacity can be had for four hundred and twenty-five dollars. The wheels of these can be removed and runners attached or the body can be transferred to a bobsled. Such vehicles should be owned and operated by the school district. Their cost would have to be paid out of a special appropriation but the expenses of maintaining and operating them would come under state aid.

REMODELLING SCHOOL BUILDINGS

The State Board regulations for the temporary approval of schoolhouses require that lighting shall be principally from the left and rear and that no windows be permitted in the front of any schoolroom. The window area shall be not less than one-fifth of the floor area. Ceilings shall be white or light cream color and the curtains shall be of a light tint. These minimum requirements are no more than is absolutely necessary to make the schoolhouses decently safe for the children. These requirements must be met before the end of the school year if the buildings are to be used next year. Judging from experience in other parts of my district, it would cost close to a thousand dollars to make the four Madison schoolhouses meet these requirements. No remodelling has been done thus far because of the possibility of consolidation. If the district fails to vote for consolidation it will be necessary to proceed with the work immediately after

the district meeting. If the district does vote for consolidation the cost of remodelling will be saved and could be applied to the purchase of vehicles.

Considering the superior educational advantages it would afford, that a suitable building is offered as a gift, that it would cost little if any more than the present system, and that transportation difficulties offer but a flimsy excuse, there seems to be left no reasonable argument against consolidating the schools.

STANDARDIZED TESTS

Among the improvements I have introduced in your schools during the brief period I have been here, I have chosen for mention, as most significant, the introduction of standardized tests and scales. I do not expect them to be fully appreciated at first by the uninitiated but time will prove their great value here as elsewhere. The use of these tests represents the highest development of scientific method in education.

Up to very recently our chief method for determining the efficiency of a school system was the method of personal opinion. When the work of a superintendent of schools was questioned, the schools were visited and personal opinions expressed as to their standing. In case of a disagreement among the visitors the efficiency became a matter of dispute, and the people of a community usually favored the opinion which most nearly coincided with their own prejudices and preconceived ideas.

Within the past decade an accurate method has been evolved for the evaluation of the work which teachers and schools are doing. This new method consists in the setting up, through the medium of a series of carefully devised "Standardized Tests," of standard measurements and units of accomplishment for the determination of the kind and amount of work which

a school or a school system is doing. The significance of these new standards of measurement is indeed large. Their use means nothing less than the ultimate transformation of school work from guesswork to scientific accuracy. They furnish a basis for comparing the work of different schools and groups of school children so as to give both supervisors and teachers definite aims in the imparting of instruction. Instead of continuing to teach without definite measuring-sticks and to assign tasks and trust to luck and the growth process in children for results, which is comparable to the old-time luck-and-chance farming, we now use standards of measurement which will do for education what has been done for agriculture as a result of the application of scientific knowledge and scientific methods to farming.

These tests are of inestimable value to teacher and pupil, to the citizen interested in schools, and to the superintendent responsible for results. To teacher and pupil they mean concise and definite statements as to what each is expected to do in the different subjects of the program of studies. To the citizen they mean the erection of standards of accomplishment which are definite, and by means of which he can judge for himself as to the efficiency of the schools he helps to support. To the superintendent they mean the changing of school supervision from guesswork to scientific accuracy, and the establishment of standards of work by means of which he may defend what he is doing.

For myself and for the teachers I wish to take this opportunity for expressing our appreciation of the interested support of the public in general and the Silver Lake Woman's Club in particular, and of the hearty co-operation of our school board.

Respectfully submitted,

SAMUEL S. BROOKS.

School Treasurer's Report

Balance in treasury Feb. 1, 1919	\$1,121 00
Received from town treasurer	4.191 00
" " Edwin Huckins, tuition	6 50
	<hr/>
	\$5,318 50

Order No.

1	Mrs. Geo. W. Abbott, transportation	40 00
2	John Hurd, fitting wood	2 25
3	I. A. Forrest, freight	1 44
4	Treas. Nute High School, tuition	40 02
5	C. A. Drew, fitting wood	3 00
6	L. M. Felch, services	35 42
7	Mrs. Geo. W. Abbott, transportation	32 00
8	Milton Bradley Co., supplies	51 95
9	J. L. Hammett Co., " "	5 00
10	A. E. Huston, transportation	4 50
11	Minnie Frost, cleaning school house	1 00
12	I. A. Forrest, express	71
13	S. F. Stacy, transportation	8 00
14	Marguerite I. Blue, teaching	13 00
15	Sadie E. Kelly " "	52 00
16	Isabel Adams " "	54 00
17	Kathie Stacy " "	50 40
18	I. A. Forrest, express	51
19	S. F. Stacy, transportation	8 00
20	Minnie Frost, cleaning school house	2 50
21	Geo. W. Hayes, transportation	39 60
22	H. E. Drew, labor	6 00
23	S. F. Stacy, transportation	14 40
24	W. D. Bates, teaching	64 00
25	F. B. Nason, labor and material	14 00
26	Mrs. Geo. W. Abbott, transportation	32 00
27	Geo. G. Ferren, janitor	2 50
28	S. F. Stacy, transportation	8 00

29	Kathie Stacy, teaching	28 00
30	Sadie E. Kelly “	52 00
31	Isabel Adams “	54 00
32	Roland Lyman, janitor	2 50
33	S. F. Stacy, transportation	14 40
34	L. M. Felch, services	35 42
35	Ginn & Co., supplies	32 27
36	Mrs. Geo. W. Abbott, transportation	32 00
37	Mrs. Joel Harmon, cleaning school house	3 50
38	Geo. W. Hayes, transportation	34 20
39	Kathie Stacy, teaching	28 00
40	W. D. Bates “	64 00
41	S. F. Stacy, transportation	16 00
42	W. L. Jenness, labor	1 50
43	Myrtle Thurston, cleaning school house	2 00
44	Roland Lyman, labor	50
45	C. A. Jones, treas. Nute High School, tuition	39 99
46	Isabel Adams, teaching	54 00
47	Kathie Stacy “	28 00
48	S. F. Stacy, transportation	16 00
49	Sadie E. Kelley, teaching	65 00
50	W. D. Bates, “	64 00
51	Isabel Adams “	27 00
52	“ cleaning school house	3 00
53	Kathie Stacy, teaching	42 00
54	S. F. Stacy, transportation	6 40
55	Geo. W. Hayes, “	34 20
56	I. W. Frost, wood, labor and material	27 50
57	Mrs. Geo. W. Abbott, transportation	32 00
58	School District of Conway, tuition	40 00
59	“ “ “ tuition	121 50
60	L. M. Felch, services	53 13
61	C. A. Drew, labor	46 00
62	F. P. Lyman “	37 00
63	G. W. Nickerson “	12 00

64	L. L. Stuart	labor	5 25
65	J. E. Shackford	"	1 75
66	F. H. Lyman	"	16 50
67	A. G. Webster	"	5 50
68	J. F. Chick & Son.	lumber	65 00
69	"	"	74 19
70	S. F. Stacy,	transportation	16 00
71	Minnie Frost,	cleaning school house	3 00
72	Geo. W. Hayes,	transportation	27 00
73	S. S. Brooks,	express	4 48
74	S. F. Stacy,	transportation	16 00
75	Lilla E. Merrow.	teaching	68 00
76	Kathie Stacy	"	64 00
77	Alta Nickerson	"	64 00
78	Mrs. George W. Abbott,	transportation	32 00
79	Gilman Bros.,	supplies	36 37
80	S. F. Stacy,	transportation	8 00
81	Geo. W. Hayes,	"	49 50
82	Kathie Stacy,	teaching	64 00
83	Ethelyn Pearson,	"	70 00
84	Alta Nickerson	"	72 00
85	Myrtle Tibbetts,	cleaning school house	3 00
86	Kathie Stacy,	teaching	16 00
87	Sewell Kennett,	janitor	3 00
88	S. F. Stacy,	transportation	11 20
89	Mrs. Geo. W. Abbott,	transportation	32 00
90	Sewell Kennett,	janitor	1 40
91	Am. Book Co.,	supplies	80 20
92	Milton Bradley Co.,	supplies	31 03
93	R. E. Lane,	"	1 31
94	Educational Supply Co.	"	7 89
95	E. E. Babb & Co.	"	11 67
96	MacMillan Co.,	supplies	3 72
97	Hughton Mifflin Co.	"	3 34
98	Russell Sage Foundation	"	1 10

99	Ginn & Co.	supplies	113 49
100	Allen & Bacon	"	3 00
101	B. H. Sanborn Co.	"	2 80
102	D. C. Heath Co.	"	3 30
103	J. L. Hammett Co.	"	17 80
104	Teachers' college	"	14 58
105	Alta Nickerson, teaching		72 00
106	S. J. Gilman, two doors		4 00
107	Geo. W. Hayes, transportation		29 40
108	S. F. Stacy	"	16 00
109	John W. Palmer, treas., ex. amt. pd. supt.		34 77
110	Kathie Stacy, teaching		64 00
111	Lilla E. Merrow	"	136 00
112	John W. Plummer, treas., High School tuition		214 00
113	New Hampton Lit. Ins., tuition		18 34
114	Mrs. Geo. W. Abbott, transportation		32 00
115	E. E. Kennett, wood		21 00
116	S. F. Stacy, transportation		9 60
117	S. S. Brooks, expense		5 11
118	Alta Nickerson, teaching		54 00
119	Kathie Stacy	"	48 00
120	Lilla E. Merrow, janitor		12 00
121	" " " teaching		51 00
122	Ethelyn M. Pearson, teaching		112 00
123	" " " janitor		12 00
124	S. F. Stacy, transportation		6 40
125	Geo. W. Hayes, transportation		39 90
126	Sewall Kennett, janitor		2 60
127	Mrs. Geo. W. Abbott, transportation		24 00
128	Treas. Nute High School, tuition		40 02
129	Roland Ward, janitor		12 00
130	Sewell Kennett	"	2 00
131	F. B. Nason, labor		1 00
132	S. F. Stacy, transportation		9 60
133	Sewell Kennett, janitor		2 40

134	S. F. Stacy, transportation	8 00
135	Lucia D. Ruggles, teaching	76 00
136	Ethelyn M. Pearson, teaching	60 00
137	“ “ “ janitor	4 00
138	Wm. Webber, labor and material	3 87
139	Katie Stacy, teaching	68 00
140	Lilla E. Merrow, teaching	76 00
141	Mrs. Geo. W. Abbott, transportation	32 00
142	B. F. Bickford, wood and labor	18 00
143	John H. Burke, supplies	3 75
144	Gilman Bros. “	19 46
145	Ginn & Co. “	22 72
146	Milton Bradley Co. “	1 50
147	B. H. Sanborn & Co., supplies	5 50
148	Ernest C. Witham “	5 00
149	Bureau of Education “	18 11
150	A. S. Barnes Co. “	4 39
151	J. L. Hammett Co. “	6 15
152	S. F. Stacy, transportation	8 00
153	Hattie L. Chick, school clerk	2 00
154	Roscoe G. Greene, truant officer	10 00
155	Jas. W. Tyler, school treasurer	10 00
156	E. E. Kennett, kindlings and labor	10 00
157	Emma H. Kennett, tel. and postage	4 97
158	I. W. Frost, school board	10 00
159	C. A. Drew, labor	8 00
160	S. F. Stacy, transportation	8 00
161	Emma H. Kennett, school board	15 00
162	E. E. Kennett “ “	10 00

\$4,473 14

Balance in treasury \$845 36

JAS. W. TYLER, Treasurer.

AUDITORS' CERTIFICATE

We, Geo. E. Chick and I. A. Forrest, auditors for the town of Madison, N. H., for the fiscal year ending Feb 14, 1920, have examined the foregoing accounts and have found them correctly cast and well vouchered.

GEO. E. CHICK,
I. A. FORREST,

Auditors.

VITAL STATISTICS.

TO THE SELECTMEN—In compliance with an act of Legislature passed June session, 1887, requiring clerks of towns and cities to furnish a transcript of the record of births, marriages, and deaths to the municipal officers for publication in the Annual Report, I hereby submit the following:

Births in the Town of Madison for the Year ending December 31, 1919

Date	Name of the Child (if any)	Sex and Condition		Name of Father	Maiden Name of Mother	Color of Parents	Residence of Parents	Occupation of Father	Birthplace of	
		Male or Female	Living or Stillborn						Father	Mother
Mar 1	Joseph Aaron	Male	Living	Jesse Shackford	Pauline Hurd	White	Madison	Farmer	Eaton	Freedom
20	Baby	Female	Stillborn	Leslie Emerson	Maud M King	"	"	Laborer	Williamsport Pa	Pennsylvania
Apr 23	Leland	Male	Living	H Elwin Drew	Florence Stuart	"	"	Farmer	Madison	Eaton
May 24	Franklin Gilbert	"	"	Frank B Nason	Henriette Emery	"	"	Painter	"	Jackson
Aug 17	Virginia	Female	"	Randolph Rowell	Bessie Boyd	"	"	Laborer	Albany Vt	Portland Me
Oct 15	Christena Mary	"	"	Kenneth Bryson	Beulah Spencer	"	"	Physician	"	Cleveland Ohio
Nov 22	Mary Esther	"	"	Byron Fickett	Jessie B Hurd	"	"	Lumberman	Standish Me	Freedom
Sept 29	Forrest E	Male	"	Ralph W Leavitt	Iva B Whitehouse	"	"	Mill hand	Wolfeboro	Framingham M
Aug 29	Margaret E	Female	"	Fred W Tyler	Jennie M Stacy	"	"	Fireman	Peabody Mass	Madison
Oct 4	Barbara	"	"	Albion Twombly	Kva B Tyler	"	"	Meatman	Wonalancet	Boston Mass

Marriages in the Town of Madison for the Year Ending December 31, 1919.

Date	Place of Marriage	Name and Surname of Groom and Bride and Residence of Each at Time of Marriage	Age in Years	Color of Each	Occupation of Groom and Bride	Birthplace of Each	Names of Parents	Birthplace of Parents	Name, Residence, and Official Station of Person by Whom Married
June 25	Conway	Mark Nickerson Madison	24	White	Teamster	Madison	Edson Nickerson	Madison	Henry A Pearce Clergyman Conway
29	Wakefield	Reva C Chapman Woodfords Me	18	White	Waitress	Brownfield Me	Mary Kelleher Geo E Chapman	Boston	John T Clow Clergyman Hollis Me
		Fred Clayton Madison	48	White	Machinist	England	Ida A Durgin Geo Clayton	Porter Me England	
		Manora Tuttle Wakefield	28	White	Teacher	Wakefield	Sarah Wilson David N Tuttle	Wakefield	
Sept 7	Conway	Herbert J Frost Madison	22	White	Laborer	Reading Mass	Ora F Tibbetts Elibeous Frost	East Wolfeboro Madison	Irving A Flint Minister of Gospel Conway
Oct 11	Hollis Me	Bertha F Hurd Madison	17	White	Housework	Madison	Minnie Cronin Jesse Hurd	Ireland Conway	
		Burton S Sawyer Kezar Falls	24	White	Laborer	Kezar Falls	Olive Emerson Roscoe Sawyer	Madison Kezar Falls Me	
		Lyle N Haromn Madison	25	White	Book-keeper	Madison	Susie Day Henry Harmon Minnie Watson	Cornish Me Madison Amesbury Mass	John T Clow Clergyman Hollis Me

Deaths in the Town of Madison for the Year Ending December 31, 1919

Date	Name of Deceased	Age		Place of Birth	Sex and Condition			Occupation	Place of Birth		Name of Father	Maiden	
		Years	Months		Days	Male or Female	Single Married or Widowed		Color	Father			Mother
Jan 7	William Ferrin	40	4	7	Taunton Mass	Male	Married	White	Painter	Madison	England	Geo W Ferrin	Mary W Purcell
Jan 24	Fernald W Hurd	1	20	20	Madison	Fem'le	Single			Madison	Madison	Fred P Lyman	Hazel M Hurd
Mar 26	Rita E Lyman	1	2	13	"	"	"			Madison	Novia Scotla	Leavitt Thurston	Pearl A Savary
Mar 22	Ellen J Twombly	66	11	22	Ossipee	Female	Married		Housewife	Madison	Conway	Benjamin Bickford	Mary Phillips
Mar 1	Albert Bickford	37	10	1	Conway	Male	Wid		Farmer	Effingham	Parsonsfield	Daniel S Hobbs	Mary E Dolloff
Sept 7	Josiah H Hobbs	84	3	15	Madison	"	Single		Lawyer	Williamspport	DuboiseCityPa	Leslie M Emerson	Judith G Chapman
Mar 20	Baby Emerson	84	3	15	"	Fem'le	Single			Eaton	Lebanon Me	Benjamin Harmon	Maud M King
Aug 7	Georgia Harmon	72	2	5	Charlestown	"	Married			St Johns N B	Madison	Hugh Hoyd	Elizabeth G Jones
Dec 14	Edna M Porter	22	3	5	Portland Me	"	Married						Florence Alley

I hereby certify that the above and foregoing is a true transcript of the record of all the Births, Marriages and Deaths that have been reported to me for the year ending December 31, 1919.

SYDNEY D. GILMAN, Town Clerk

New Hampshire State Library



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